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# FY23 Board Retreat Brief Overview

January 19, 2023  
Board of Trustees' Meeting

# Strategic Issue 1: Considering Changes to MHB's Reserves' Policy

Reducing the percentage threshold and determining how additional funding made available might be used for one-time purposes

# Current Reserves' Policy

MHB has established a fiscal policy which requires maintaining a net position for emergency, unanticipated needs, unusual expenses or operational shortfalls.

Under the policy, MHB shall maintain aggregate unrestricted/unreserved funds of between 25% and 100% of annual non-Federal expenditures in order to make a meaningful contribution to recovery, in the event of an unplanned man-made or natural emergency.

## Outcome of Strategic Issue #1 Discussion:

Staff will support the Finance-Investment Committee to revise MHB's current Reserves' Policy and present a recommendation for approval by the full Board by June 30, 2023

# Strategic Issue 2: Proactively Pursuing Outside Funding, Leveraging Funding & Fiscal Sponsorships

Proactively securing outside funding, leveraging funding,  
and fiscal sponsorships in the context of MHB's mission

# Maximize Financial Capital: *Increase and leverage diverse funding to expand behavioral health services and system building*

Federal Grants	Backbone Organization	Administrative Agreement	Fiscal Sponsorships	Local Government Fund Distribution	DMH Partnership for Medicaid Match
<ol style="list-style-type: none"><li>1.SAMHSA System of Care 4-Year Cooperative Agreement 9/2019 – 9/2023</li><li>2. SAMHSA Community Funded Project 1-Year Gun Violence Response Network (VPC)</li></ol>	<p>St. Louis Area Violence Prevention Commission</p>	<p>City of St. Louis Senior Fund</p>	<ol style="list-style-type: none"><li>1.St. Louis Area Violence Prevention Commission</li><li>2.City of St. Louis Office of Violence Prevention <i>National League of Cities Reimagining Public Safety 2-Year grant</i></li></ol>	<ol style="list-style-type: none"><li>1.CARES ACT Early Childhood Funding \$2M (Health Dept.)</li><li>2.ARPCA Early Childhood Funding \$2M (CDA)</li><li>3.VPC ARPA Youth Safe Spaces \$1M (Health Dept.) 5-Year grant</li></ol>	<p>2007 - Adolescent C-STAR treatment through Preferred Family Healthcare</p>

# Outcome of Strategic Discussion Item #2

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Staff will support MHB Committees to:

1. Determine how proactively the Board wants staff to pursue federal grants, state grants, and/or national foundation grants.
2. Develop a policy with specific criteria to determine when leveraging funding and/or participating in a funding partnership with other funders aligns with MHB's mission, strategic opportunities, theory of change, and funding priorities.
3. Develop a policy with specific criteria to determine when it is in MHB's best interest to undertake a fiscal sponsorship.

# Strategic Issue 3: Community Investment Approach

Consideration of potential changes to MHB's community investment and grant making approach

# MHB Theory of Change Interventions

## 1. Core Funding for Essential Services

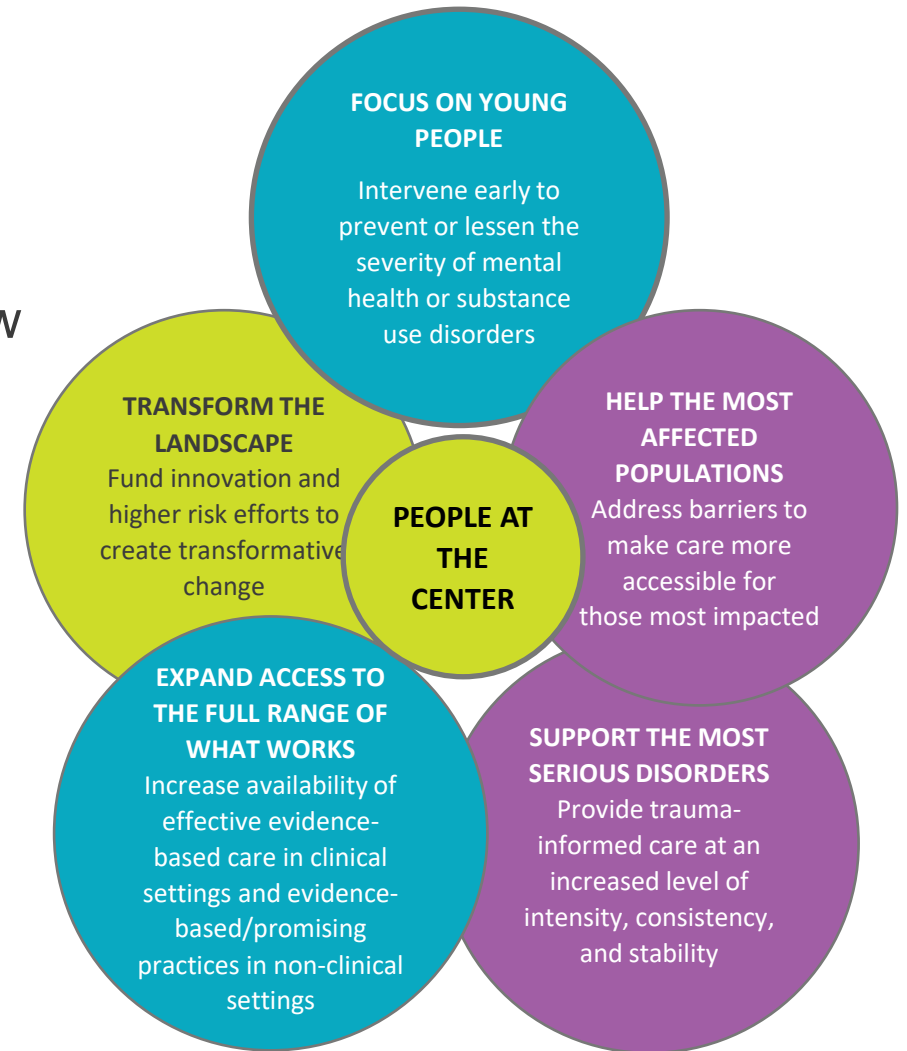
- Avg. length of investment 10 years
- Avg. award \$220,000 prior to FY23 - \$345,000 now
- Portion of total allocation - 34% prior to FY23 – 36% now

## 2. Flexible Funding for High Quality Services

- Avg. award \$180,000 prior to FY23 - \$230,000 now
- Portion of total allocation - 36% steady average

## 3. Community Building

- Avg. Award \$116,000 prior to FY23 - \$100,000 now
- Portion of total allocation < 1% prior to FY23 – 8% now



# Outcome of Strategic Discussion Item #3: Program Committee Next Steps/Discussion Areas

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Core Funding for Essential Services



Flexible Funding for High Quality  
Prevention Services



Flexible Funding for High Quality Services  
Across the Lifespan



Community Building

*All Trustees will receive notice of Program Committee meetings should they wish to attend and participate in the development of recommendations to the full Board.*

# Strategic Discussion Item #3: Board Retreat Decision

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## Recommendation

1. Authorize Early Childhood Facility Improvement Fund
  - a. \$200,000 that has already been set aside for EC emerging needs
  - b. Invitation only RFP for three existing CCSF EC Intermediaries

## Decision

- Motion made by Linda Grayson and seconded by Cassandra Pinkston – motion passed unanimously