

**SAINT LOUIS MHB PROSPECTIVE TRUSTEE**

**Content from the City of St. Louis Application for Appointment to City Board or Commission  
May 12, 2023**

**Marcia Hayes-Harris**

**Business/Professional Experience:**

**Current:**

- In her current role, Marcia serves as a Family Liaison at Beyond Housing.
- She served as a Community Reviewer in the FY23-25 CCSF and FY24-26 CMHF application processes.
- She was recommended by former Trustee Dr. Samantha March
- Skills include media/communications; early childhood; development (grant writing, outcomes)
- Knows funded partners
- Conscious Discipline trained
- Alive & Well trained – help children navigate through trauma
- Wants to work with young women & children

**Additional affiliations:**

- Past President, Empower Missouri
- Ready Readers Reading Captain’s Project – Board Member, 2021-present
- Gateway Alliance – Committee Member – 2021 to present
- Flourish – Cabinet Member – 2016-2018
- Empower Missouri (formerly Missouri Association for Social Welfare) – Board President, et., al 2008 - 2018
- Wesley House – Board Member 2004-2008
- Literacy Roundtable, Board Member 2004-2012
- Coro Women in Leadership, Board of Directors, 1994-1998
- National Orientation Directors’ Association (NODA) – Board Member 1991-1996

**Education:**

**Residence/Personal**

**Address:**

Marcia Hayes-Harris  
5574 Vernon Ave.  
St. Louis, MO 63112  
Ward 10  
West End Neighborhood

**Partial listing of Previous Professional Experience**

## SAINT LOUIS MHB PROSPECTIVE TRUSTEE

Content from the City of St. Louis Application for Appointment to City Board or Commission  
May 12, 2023

### Janice Thomas

#### Business/Professional Experience:

##### **Current:**

- In her current role, Janice serves as the Director of THT Group LLC. Her responsibilities include soliciting and cultivating relationships with diverse community partners to identify potential moderate income housing projects, create plans, budgets, solicit funders, and provide support documents as needed.
- DEI training; active personnel manager skilled in staff selection, development, coaching & training, performance management and process improvement
- Significant grant writing experience
- Likes to meet new people and create linkages with others
- Considers herself “a doer”

##### **Additional affiliations:**

- Board Chair, National Family Planning and Reproductive Health Association ( NFPRHA) not-for-profit based In Washington, DC focused on supporting the field serving safety net providers

##### **Education:**

- St Louis University School of Business, St. Louis, MO - Bachelor of Science
- St. Louis University School of Public Health and Policy, St. Louis, MO
- National Training Institute, Washington, DC - Training Certification
- University of South Florida, Corporate Training and Professional Education, Tampa, FL-Diversity, Equity and Inclusion in the Workplace Certificate

#### Residence/Personal

##### **Address:**

Janice Thomas  
507 West Kingsbury  
St. Louis, MO 63112  
Ward 10  
Skinker DeBalievere Neighborhood

#### Partial Listing of Previous Professional Experience

- Vice President of Patient Services and Research, Planned Parenthood of the St. Louis Region and Southwest Missouri, St. Louis, MO - 2015 - 2019
- Regional General Manager, Lab Partners, Cincinnati, OH - 2012-2013
- Director, American Red Cross, Biomedical Services, St. Louis, MO - 1999- 2011



## MEMORANDUM

**TO:** Trustees

**FROM:** Julia López, Program Committee Chair **BOARD ACTION REQUIRED**

**DATE:** May 12, 2023

**SUBJECT:** FY24 Continuation Funding for Community Children’s Services Fund Grants

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The attached Resolution authorizes FY24 continuation funding including up to a 6.0% cost of living adjustment for eligible projects from the Community Children’s Services Fund up to a maximum of **\$9,042,762** for:

- **CCSF Competitive Grants** – Renewal of year two of the three-year grant cycle for 35 currently funded competitive grants up to **\$6,849,218** and 11 early childhood competitive grants up to **\$2,093,544**; and
- **Strategic Initiatives—Mayor’s Office for Children, Youth and Families** – MHB has partnered with the Incarnate Word Foundation and the St. Louis Community Foundation for a three-year commitment FY23 – 25 to provide support toward the salary and expenses of the Special Advisor to the Mayor for Children, Youth & Families in the amount of **\$60,000**; and
- **Strategic Initiatives—St. Louis Area Violence Prevention Commission** – MHB has provided **\$40,000** toward the salary and fringe of the Commission’s Director since 2017. The recommendation is to continue this three-year FY23 – 25 CCSF commitment to provide the same level of support in FY24.

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES  
AUTHORIZING FY24 CONTINUATION FUNDING FOR  
COMMUNITY CHILDREN'S SERVICES FUND PROJECT GRANTS**

**RESOLUTION**

**WHEREAS**, the City of St. Louis, Missouri has levied taxes pursuant to the laws of the State of Missouri to fund the Community Children Services Fund (CCSF); and

**WHEREAS**, the Board is entrusted with administering this fund; and

**WHEREAS**, for FY24 a 2.0% cost of living adjustment (COLA) was projected, however in January 2023, the Consumer Price Index (CPI) was 6.04%. The CPI is used by the Finance-Investment Committee to determine the COLA for the next fiscal year. Having considered a variety of options, the Finance-Investment Committee approved a 6.0% COLA making up to \$9,205,683 available for continuation funding for all eligible Community Children's Services Fund FY24 project grants; and

**WHEREAS**, site visits, program and performance management, and fiscal monitoring have determined that all recommended Community Children's Services Fund projects are on track to meet agreed-upon goals; and

**WHEREAS**, a thorough review by staff of the performance of two Strategic Initiatives: the Special Advisor to the Mayor for Children, Youth and Families and the St. Louis Area Violence Prevention Commission attest to the effectiveness of both projects; and

**WHEREAS**, FY24 tax revenues are estimated to be sufficient to cover the recommended funding awards presented on the **attached spreadsheet**;

**NOW THEREFORE BE IT RESOLVED:**

The Trustees authorize and direct the Board Chair and Executive Director to enter into contracts with the organizations listed on the **attached spreadsheet** for funding in FY24 (July 1, 2023 - June 30, 2024) up to the amounts specified for each, up to a maximum of \$9,042,762.

**APPROVED THIS 18<sup>TH</sup> DAY OF MAY 2023**

Board Chair/Officer Name (printed):	Signature:
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**ATTEST:**

Board Officer Name (printed):	Signature:
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**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**  
**FY24 Community Children's Services Fund**  
**Recommended Continuation Funding**

<b>Contract #</b>	<b>Organization</b>	<b>Project</b>	<b>FY24 Recommended Funding</b>
23-001	22nd Judicial Circuit Court of Missouri	Psychological Services Unit	\$ 330,924
23-002	College Bound	Mental Health Services	\$ 65,817
23-004	Bilingual International Assistant Services	Project Safe Space	\$ 174,497
23-005	CASA of St. Louis	Advocacy for Children in Foster Care due to Abuse and Neglect	\$ 383,861
23-006	CHADS Coalition for Mental Health	CHADS Family Support	\$ 127,200
23-007	Community of Hope	PACC Parents and Community Connected	\$ 84,412
23-008	Conflict Resolution Center-St. Louis	Student-Led Peer Mediation Pilot and Evaluation	\$ 104,235
23-009	Crime Victim Center	Juvenile Advocacy Program	\$ 89,972
23-012	FamilyForward	Child Abuse Prevention and Treatment Services	\$ 387,661
23-013	Fathers and Families Support Center, St. Louis	Family Formation Program	\$ 137,867
23-015	Foster and Adoptive Care Coalition of Greater St. Louis, Inc.	30 Days to Family and Family Connections	\$ 280,593
23-018	Herbert Hoover Boys & Girls Clubs of St. Louis, Inc.	Youth Workforce Development	\$ 215,095
23-019	International Institute of St. Louis	Support for Refugees and Immigrants	\$ 121,900
23-020	Legal Services of Eastern Missouri, Inc.	Improving Educational Outcomes for Children	\$ 308,897
23-021	Legal Services of Eastern Missouri, Inc.	Youth and Family Advocacy	\$ 216,951
23-022	Lutheran Family and Children's Services of Missouri	School-based Prevention and Counseling	\$ 196,520
23-026	Missouri Eating Disorders Association	Feed the Facts	\$ 72,328
23-027	Northside Youth And Senior Service Center, Inc.	Northside Leadership Academy	\$ 105,992
23-030	Places for People, Incorporated	Incredible Years	\$ 350,436
23-031	Power4STL	The BRIC Village	\$ 120,050
23-032	Preferred Family Healthcare, Incorporated	C-STAR Program	\$ 50,000
23-033	Missouri Department of Mental Health (Preferred Family Healthcare provider)	Partners in Recovery	\$ 117,630
23-034	PreventEd	Prevention First - St. Louis City	\$ 102,891
23-035	Queen of Peace Center	Nurturing Networks	\$ 206,785
23-038	Safe Connections	Teen Dating Violence Prevention Groups Project	\$ 171,432
23-039	Saint Louis Crisis Nursery	Keeping Kids Safe	\$ 461,462

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**  
**FY24 Community Children's Services Fund**  
**Recommended Continuation Funding**

<b>Contract #</b>	<b>Organization</b>	<b>Project</b>	<b>FY24 Recommended Funding</b>
23-040	Sherwood Forest Camp, Inc.	Quest	\$ 154,968
23-042	St. Francis Community Services	Spanish Language Mental Health Project	\$ 42,000
23-043	St. Louis ArtWorks	Youth Apprenticeship Program	\$ 140,957
23-044	The Little Bit Foundation	Case Management Program to Expand Behavioral Health Support	\$ 213,574
23-010	UMSL - Center for Behavioral Health	Psychological Evaluation Services for St. Louis City Children	\$ 392,750
23-045	UMSL- Children's Advocacy Services of Greater St. Louis	Trauma-Informed System of Care (School and Office)	\$ 477,000
23-046	Unleashing Potential	Summer Enrichment Programming that Strengthens Resilient Families	\$ 206,700
23-047	Vitendo4Africa	Refugee and Immigrant Children Mental Health	\$ 129,161
23-048	Youth in Need	Youth Connection Helpline	\$ 106,700
<b>Total FY24 CCSF Competitive Renewal Funding</b>			<b>\$ 6,849,218</b>
23-003	Beginning Futures	Peer to Peer Framework	\$ 158,393
23-014	Flace Early Learning Center	SMILE	\$ 184,703
23-016	Gateway Early Childhood Alliance	Nurturing Minds	\$ 229,235
23-023	Lutheran Family and Children's Services of Missouri	Hilltop Behavioral Health	\$ 106,000
23-024	Mental Health America of Eastern Missouri	PEACE Clinical	\$ 100,000
23-025	Miriam School and Learning Center	Early Childhood Mental Health Consultation Program	\$ 134,169
23-028	Nurses for Newborns	Nurses for Newborns Home Visiting	\$ 338,898
23-029	Parents As Teachers National Center	PAT: Partnering to Promote Child Social and Emotional Health	\$ 213,133
23-036	Ready Readers	Supporting Literacy and Emotional Literacy in STL City Preschoolers	\$ 125,114
23-037	S.T.A.R., Inc.	Building Blocks for St. Louis City Early Childhood Centers	\$ 354,517
23-041	SouthSide Early Childhood Center	Flourishing Minds Program	\$ 149,382
<b>Total FY24 CCSF Early Childhood Funding</b>			<b>\$ 2,093,544</b>

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**  
**FY24 Community Children's Services Fund**  
**Recommended Continuation Funding**

Contract #	Organization	Project	FY24 Recommended Funding
N/A	St. Louis Area Violence Prevention Commission	Director's Salary and Expenses	\$ 40,000
21-016P	City of St. Louis, Office of the Mayor	Mayor's Senior Advisor for Children, Youth, and Families	\$ 60,000
<b>Total FY24 Strategic Initiatives Project Funding</b>			<b>\$ 100,000</b>



## MEMORANDUM

**TO:** Trustees

**FROM:** Julia López, Program Committee Chair **BOARD ACTION REQUIRED**

**DATE:** May 12, 2023

**SUBJECT:** Approval FY24 Community Mental Health Fund and Community Children’s Services Fund Hybrid Grant Funding

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The attached Resolution, if approved, authorizes funding for four hybrid intergenerational and/or family support-focused projects from the Community Mental Health Fund (to support services for adults ages 18 and older) and from the Community Children’s Services Fund (to provide services to children and youth from birth to age 18).

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**

**APPROVAL OF FY24 COMMUNITY MENTAL HEALTH FUND AND COMMUNITY CHILDREN'S SERVICES FUND HYBRID PROJECT GRANTS**

**RESOLUTION**

**WHEREAS**, the City of St. Louis, Missouri has levied taxes pursuant to the laws of the State of Missouri to fund the Community Mental Health Fund (CMHF) and the Community Children's Services Fund (CCSF); and

**WHEREAS**, this Board is desirous to implement its responsibilities to ensure high quality-behavioral health services for adults ages 18 and older and children and youth from birth to age 18 residing in the City of St. Louis; and

**WHEREAS**, four hybrid projects totaling \$1,302,046 from the Community Mental Health Fund and \$842,901 from the Community Children's Services Fund provide either the same program services across the life span (intergenerational) or provide behavioral health services to serve all family members including children and their parents (family support-focused approach);

**NOW THEREFORE BE IT RESOLVED:**

1. The Board hereby approves up to \$1,302,046 from the Community Mental Health Fund and \$842,901 from the Community Children's Services Fund to support hybrid intergenerational and/or family support-focused project grants in FY24 (July 1, 2023 – June 30, 2024) to the four (4) projects and organizations on the **attached spreadsheet**, up to the amounts designated for each.
2. These projects will be eligible for renewal for an additional year of funding (FY25) conditioned upon acceptable contract performance.
3. The Board Chair and Executive Director are authorized and directed to enter into contracts with the awarded organizations up to the amounts specified, to conduct the projects as approved.

**APPROVED THIS 18<sup>th</sup> DAY OF MAY 2023**

Board Chair/Officer Name (printed):	Signature:
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**ATTEST:**

Board Officer Name (printed):	Signature:
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**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES (MHB)**

**FY24 Funding Recommendations for Four Hybrid  
Community Mental Health Fund and Community Children's Services Fund Project Grants**

Organization	Project	Brief Project Description	FY24 Recommended Funding		
			CMHF	CCSF	Total
Behavioral Health Response	St. Louis City Crisis Helpline & Youth Connection Helpline	BHR's two helplines provide unrestricted, 24/7 crisis response to 1,200 youth and adults living in the City of St. Louis. Services include crisis intervention, behavioral health assessment, solution-focused support and assistance in navigating the intricacies of the mental healthcare system, provided by qualified mental healthcare professionals. Additionally, BHR provides community trainings on topics such as emotional regulation, suicide prevention and awareness, and trauma.	\$ 270,906	\$ 374,109	\$ 645,015
Covenant House Missouri	Wellness for Youth Experiencing Homelessness	CMHO serves youth and young adults ages 16 - 24 who are runaway, trafficked, and at-risk of experiencing homelessness. The Wellness Center offers individual and group therapies, a weekly physical health clinic, access to prescription medications, and if necessary, visits with a board-certified psychiatrist. At least 120 youth and young adults at risk of or experiencing homelessness will experience improved mental health and well-being as a result of CHMO's wellness services.	\$ 405,227	\$ 101,307	\$ 506,534
Family Care Health Centers	Circle of Care	Primary care patients who have a behavioral health (BH) condition that impairs functioning have access to same-day BH consultation, care management, medication assisted treatment (MAT), health coaching/counseling, psychiatric consultation, and when needed psychological assessment and/or longer-term psychiatric management. Integrated BH reduces stigma for patients in receiving BH services and support through whole person care improving patients' overall health and functioning. At least 450 patients will initiate and sustain healthy behaviors resulting from their participation in Circle of Care.	\$ 339,980	\$ 226,653	\$ 566,633
The Washington University - The SPOT	AWARE	The SPOT provides access to behavioral health (BH) services (counseling, psychiatry, and case management) for youth who have historically encountered barriers to care. AWARE is an early intervention model designed to serve youth and young adults not yet aware of BH needs or engaged in care. The SPOT screens all youth and young adults seeking services for BH needs reducing the stigma that deters some from seeking help. Populations of focus include LGBTQ+, People of Color, and those with a trauma history. At least 260 program participants will initiate and sustain healthy behaviors as a result of their participation in AWARE.	\$ 285,933	\$ 140,832	\$ 426,765
<b>Total FY24 CMHF and CCSF Hybrid Project Grants serving Children, Youth &amp; Adults</b>			<b>\$ 1,302,046</b>	<b>\$ 842,901</b>	<b>\$ 2,144,947</b>



## **MEMORANDUM**

**TO:** Trustees

**FROM:** Julia López, Program Committee Chair **BOARD ACTION REQUIRED**

**DATE:** May 12, 2023

**SUBJECT:** Resolution to Approve Selection of an Intermediary Organization to Manage MHB's Early Childhood Facility Improvement Fund and to Increase Funding Allocated for this Purpose

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The attached Resolution, if approved, selects the Gateway Early Childhood Alliance, an early childhood intermediary organization, to manage MHB's early childhood facility improvement fund and increases the funding allocated for this purpose in FY23.

### **Addressing an Unmet Need**

In establishing the Community Children's Services Early Childhood Fund (CCSF-EC), MHB reserved 25% of the collected tax revenue (\$575,000) for FY23 to address emerging needs. In FY23-25, MHB awarded CCSF-EC funding to three early childhood (EC) intermediaries to work with childcare providers to improve program quality. Through the three intermediaries' work with EC providers, facility improvement was identified as an unmet need contributing to quality and required by some providers in order to become licensed and/or accredited. Additionally, during the Early Childhood American Rescue Plan Act (EC-ARPA) fund distribution conducted in partnership with the City of St. Louis Community Development Administration (CDA), MHB and the City of St. Louis identified facility repairs as an unmet need.

At the January 14, 2023 Board Retreat, Trustees approved \$200,000 from the \$575,000 which had been set aside for FY23 to create an EC facility fund. In February 2023, MHB's Grant Administrator met with the three EC Intermediaries to better understand their capacity to manage a facility improvement fund. In March 2023, IFF and the Gateway Early Childhood Alliance (Alliance) were identified as partners with expertise in facility improvement, as they had already established the Joyful Spaces: An ECE Quality and Sustainability Project.

### **Project Description**

In early 2022, the Alliance convened a Capacity Building Action Group, comprised of EC providers and quality improvement/technical assistance agencies, with the aim to create, fund, and implement a collaborative community plan for increasing access to quality early childhood education (ECE) in the City of St. Louis and St. Louis County. The group identified three major challenges:

1. The recruitment/retention of highly trained EC professionals, linked to inadequate compensation;
2. The need to strengthen operations of existing programs to ensure access to all currently available and future funding streams; and

### 3. The lack of access to capital for facility improvements/enhancements.

Additionally, the group called out that racial inequities continue to dictate who and what types of programs have access to facilities capital and support overall.

Joyful Spaces was developed as a mechanism to ensure funding is equitably available to support and sustain the operational and facility-related needs of programs. The project will focus on three key components: administrative capacity building within EC programs, facilities assessment/ planning, and facilities – focused capital in the form of both very low interest loans and a grant fund.

**Goal:** To improve quality across the EC system, leading to increased access and better outcomes for children and families.

**Objective:** 25 St. Louis City EC providers will complete training and have access to facility improvement grants and/or loans.

#### **Key Partners:**

- Gateway Early Childhood Alliance (*Current MHB CCSF-EC Funded Intermediary*) will:
  - Dedicate 1.0 FTE plus a percentage of the Executive Director's time to manage this project
  - Facilitate a pilot program for 5 – 6 EC providers using a “train the trainer” model to build their skill set and understanding of facilities improvement
  - Lead recruitment and selection of Advisory Committee members who will serve 2-year terms
  - Support the Advisory Committee to create grant guidelines that ensure equity and accountability are centered in all processes and to make funding decisions
- IFF will:
  - Administer all aspects of loan making and administration
  - Make a \$5 million commitment from its balance sheet to make loans to qualifying, eligible nonprofit EC providers with a rate of 2.5% for a 5-year term, with 2% to be forgiven if principal & interest is paid on time over the term of the loan

#### **Program Committee Recommendation**

**The Program Committee, having met May 9, 2023, recommends that the Gateway Early Childhood Alliance manage MHB's investment of up to \$575,000 from FY23 CCSF – EC funding set-aside for unanticipated and emerging needs for the purpose of early childhood facilities improvement.**

- This recommendation will amend and supersede the \$200,000 facility improvement funding approved in January 2023 to include an additional \$15,867 for a total of \$215,867, to design and implement a web-based tool and capacity building program for Facilities Assessment and Planning to be led by EC peers.
- Additionally, the Committee recommends allocating up to an additional \$359,133 from the \$575,000 CCSF-EC Set-Aside toward a Pooled Facilities – Focused Grant Fund managed by IFF, in partnership with the Alliance. (*Funding contributed by MHB to the Facilities – Focused Grant Fund will leverage a 100% match from an Anonymous Donor*)

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**

**APPROVE SELECTION OF AN INTERMEDIARY ORGANIZATION TO  
MANAGE AN EARLY CHILDHOOD FACILITY IMPROVEMENT FUND  
AND TO INCREASE FUNDING ALLOCATED FROM THE  
COMMUNITY CHILDREN'S SERVICES—EARLY CHILDHOOD FUND FOR THIS PURPOSE**

**RESOLUTION**

**WHEREAS**, the City of St. Louis, Missouri has levied taxes pursuant to the laws of the State of Missouri to fund the Community Children's Services Fund (CCSF); and

**WHEREAS**, the Board agreed to administer funding generated from a November 2020 ballot initiative that increased the Community Children's Services Fund tax levy by \$0.06 from \$0.19 per every \$100 assessed property value to the maximum allowed by statute of \$0.25 per every \$100 assessed property value; and

**WHEREAS**, the Board agreed to dedicate the new funding generated by the additional \$0.06 tax levy approved in November 2020 to support early childhood programs and services for St. Louis City children from birth to age 5; and

**WHEREAS**, the Board agreed to set aside \$575,000 in FY23 to address unanticipated and emerging needs identified as a result of implementing the FY23 Community Children's Services Fund—Early Childhood (CCSF-EC) funded projects; and

**WHEREAS**, the three intermediary organizations funded in FY23 through the CCSF-EC identified facility improvements as an unmet need through their work with early childhood providers; and

**WHEREAS**, a separate independent Capacity Building Action Group convened in 2022 by the Gateway Early Childhood Alliance identified facility improvement as an emerging need among early childhood providers; and

**WHEREAS**, the need for facility repairs was also identified by MHB staff during the process of distributing the nearly \$2M in EC-ARPA funding to city early childhood providers in partnership with the City's Community Development Administration; and

**WHEREAS**, the Gateway Early Childhood Alliance and IFF partnered to create Joyful Spaces: An ECE Quality and Sustainability Project to improve quality across the early childhood system, leading to increased access and better outcomes for children and families through the provision of administrative capacity building within ECE programs, facilities assessment/planning, and facilities – focused capital in the form of both very low interest loans and a grant fund;

**NOW THEREFORE BE IT RESOLVED:**

The Trustees authorize and direct the Board Chair and Executive Director to enter into contracts with Gateway Early Childhood Alliance and IFF to manage a facility improvement fund in the amount of up to \$575,000 to include development of a facility improvement self-assessment tool, capacity building program, and facility improvement grants for early childhood providers located in the City of St. Louis.

**APPROVED THIS 18<sup>th</sup> DAY OF MAY 2023**

Board Chair/Officer Name (printed):	Signature:
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**ATTEST:**

Board Officer Name (printed):	Signature:
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## **MEMORANDUM**

**TO:** Trustees

**FROM:** Ronald Griffin, Program Committee Member **BOARD ACTION REQUIRED**

**DATE:** May 12, 2023

**SUBJECT:** FY24 - 25 CCSF Continuation and Increased Funding for the 22<sup>nd</sup> Judicial Circuit Family Court – Juvenile Division’s Family Subcontracted Services Project

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### **Case for FY24 Continuation Funding and an Increase in Funding**

In November 2022, St. Louis City Family Court shared with MHB staff the significant challenges they encountered in serving children under the care of the Missouri Children’s Division (due to severe staff shortages in the Children’s Division). For more than a year, Children’s Division (CD) Case Managers have not adequately performed critical tasks to support families, an abbreviated list is provided below:

- Connect families to court ordered services, connect children to therapy, and make referrals for psychological evaluations; and
- Ensure visits between parents and children, help parents be successful when children are placed back in the home on a trial home visit, and expedite placement changes when a provider (foster parent, hospital, residential facility) requests immediate removal of a child.

As a result, the Family Court has experienced a significant increase in the demand for mental health services and support from CD youth and families.

Family Subcontracted Services include:

1. Co-Parenting Counseling
2. Counseling/Therapy
3. Life Skills
4. Mentoring
5. Occupational Therapy
6. Parenting Classes
7. Psycho-Sexual Evaluation
8. Sex Offender Specific Treatment

### **Program Committee Recommendation**

1. **Approve two additional years of funding** (FY24 – FY25) to continue support of Family Subcontracted Services through the remainder of the three-year FY23 – 25 Community Children’s Services Fund Cycle.

2. Additionally, due to the significantly increased demand for services experienced by the Family Court due to the lack of service provision at the Children's Division (related to substantial staffing shortages), **increase funding from \$70,000 to \$150,000 per year to enable the Court to meet the increased demand for services and to serve children and their families not currently being served by the Missouri Children's Division.**

With the additional funding, the Family Court will increase the number of participants served annually from 87 to 300 by including families who are not currently receiving support from the Children's Division. Secondly, additional funding would offset the increased cost of therapy from \$70 per hour to \$85 due to inflation and the increase to the Medicaid reimbursement rate of \$119.74 effective July 1, 2022. Currently, the Court provides partial funding to support this program, and is therefore required to provide therapy services at the approved Medicaid rate of \$119.74.

### **Funding Source – CCSF Emerging Needs**

Staff recommends allocating \$150,000 from the FY23 CCSF Emerging Needs Fund to be made available for this program in FY24.

The purpose of the Emerging Needs Fund is to address critical issues or advance timely opportunities that occur outside of the traditional three-year competitive grant cycle. The MHB Board of Trustees increased the available funding in the CCSF Emerging Needs Fund (which is now .03% of the CCSF budget) to facilitate staff-directed allocations that are mission critical for MHB and address unmet needs for children and their families. The 22<sup>nd</sup> Judicial Circuit Family Court – Juvenile Division's Family Subcontracted Services program meets that criteria and was therefore selected for Emerging Needs funding and approved by the Board of Trustees to receive \$70,000 in funding for FY23. Additional funding is requested to expand the eligibility of children and families who have access to the Family Subcontracted Services program.

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**

**AUTHORIZE FY24 CONTINUATION FUNDING AND AN INCREASE IN FUNDING FOR THE  
22<sup>nd</sup> JUDICIAL CIRCUIT – FAMILY COURT JUVENILE DIVISION’S  
FAMILY SUBCONTRACTED SERVICES PROEJCT**

**RESOLUTION**

**WHEREAS**, the City of St. Louis, Missouri has levied taxes pursuant to the laws of the State of Missouri to fund the Community Children’s Services Fund (CCSF); and

**WHEREAS**, the Board is entrusted with administering this fund; and

**WHEREAS**, a thorough review by staff of the 22<sup>nd</sup> Judicial Circuit – Family Court Juvenile Division’s Family Support Services Project attests to the increased demand for services due to unmet needs resulting from the Missouri Children’s Division’s significant understaffing and the projects effectiveness; and

**WHEREAS**, the FY24 tax revenues are estimated to be sufficient to cover the recommended funding increase;

**NOW THEREFORE BE IT RESOLVED:**

The Trustees authorize and direct the Board Chair and Executive Director to enter into a contract with the 22<sup>nd</sup> Judicial Circuit – Family Court Juvenile Division for the Family Subcontracted Services Project for FY24 (July 1, 2023 - June 30, 2024) for up to \$150,000.

**APPROVED THIS 18<sup>TH</sup> DAY OF MAY 2023**

Board Chair/Officer Name (printed):	Signature:
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**ATTEST:**

Board Officer Name (printed):	Signature:
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## **MEMORANDUM**

**TO:** Trustees

**FROM:** Ronald Griffin, Program Committee Member **BOARD ACTION REQUIRED**

**DATE:** May 12, 2023

**SUBJECT:** Approve FY24 Community Children’s Services (CCSF) Braided Funding for St. Louis Region System of Care Family Support Partners Program

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### **Background**

MHB has convened the Substance Abuse and Mental Health Services Administration’s (SAMHSA) System of Care (SOC) since 2014 when a one-year planning grant was received. Since that time, MHB has received two consecutive Cooperative Agreements from SAMHSA, four-years each, to support the needs of children with serious emotional disturbance and their families to be successful at home, at school, and in the community, serving residents of St. Louis City and St. Louis County.

The current Cooperative Agreement is focused on serving children with a serious emotional disturbance (SED) that are also justice involved. As a primary strategy to address the complex and varied needs of these children and their families, SOC established the St. Louis Region’s first Family Support Partner (FSP) program delivered by Vision for Children at Risk. The program pairs children and their families with a Family Support Partner who has lived experience navigating the juvenile justice system and the children’s mental health system. FSPs are all parents or family members of a child with an SED who has received or is currently receiving services from the mental health service system.

Research suggests that peer support offers parents and caregivers decreased internalized blame, reduced family isolation, increased empowerment to take action, and an increased sense of self-efficacy (SAMHSA, 2017). This type of “peer support” is recognized by the Center for Medicaid and State Operations as an evidence-based mental health model of care.

The Community and Children’s Resource Board of St. Charles County (CCRB) was the first to establish an FSP program in Missouri and has provided technical assistance to MHB and the St. Louis County Children’s Service Fund on the steps required to partner with the Missouri General Assembly to access Medicaid matching funds that would leverage the CCSF funds to provide a 2:1 match for Medicaid eligible children.

## **Family Support Partners Program Description**

**Goal:** To help children and their parents/caregivers achieve family well-being

**Objective:** 50 families will work with a Family Support Partner to achieve participant-defined behavioral health goals as measured by the Family Journey Assessment (*Developed by the Montgomery County Federation of Families for Children's Mental Health and the Georgetown University Center for Child and Human Development*)

**Services:** Are provided to families in a person-centered manner. FSPs provide one-on-one coaching opportunities that involve actively and reflectively listening to parents/caregivers to help them identify SMART goals that will outline the support requested by the family:

- Orientation/Enrollment – first three-months includes a minimum of weekly visits
- From 3 – 6 months of active enrollment, families receive bi-weekly meetings
- From 6 – 12 months of active enrollment, families receive monthly meetings while they are working to establish self-sufficiency towards a successful transition plan

## **Creating a Braided Fund in Partnership with the St. Louis County Children's Service Fund**

In 2022, the FSP Program served 124 families (85 from St. Louis County and 39 from St. Louis City). The annual cost of serving one family is \$3,600. Through partnerships with Missouri Department of Mental Health (DMH) Administrative Agents BJC Behavioral Health (serves South St. Louis City and St. Louis County) and ALM Hopewell (serves North St. Louis City), SOC has been able to cover 15% of the program's costs through Medicaid billing.

The St. Louis County Children's Service Fund's Board of Directors met May 10, 2023, and approved a request for \$382,500 in funding to serve 125 St. Louis County families in FY24 following the conclusion of the existing Cooperative Agreement that ends September 29, 2023. This is the first step in establishing a braided fund to serve St. Louis County and St. Louis City families.

## **Program Committee Recommendation**

In an effort to continue a highly successful program that serves children with a serious emotional disturbance and their families and to increase the number of non-Medicaid eligible families to be served, the following is recommended:

1. **Create a braided fund in partnership with the St. Louis County Children's Service Fund CSF) in FY24**
2. **Allocate \$180,000 in Community Children's Services Funding in FY24 to Vision for Children at Risk to provide Family Support Partner services to 50 city families**

The \$562,500 in braided funding would increase the number of families served to 175 in St. Louis City and St. Louis County and allow CSF and MHB time to pursue leveraging a 2:1 Medicaid match for eligible children in partnership with the State of Missouri through the Department of Mental Health.

**CITY OF ST. LOUIS MENTAL HEALTH BOARD OF TRUSTEES**

**APPROVE FY24 COMMUNITY CHILDREN’S SERVICES BRAIDED FUNDING FOR THE ST. LOUIS REGION SYSTEM OF CARE’S FAMILY SUPPORT PARTNERS PROGRAM**

**RESOLUTION**

**WHEREAS**, the City of St. Louis, Missouri has levied taxes pursuant to the laws of the State of Missouri to fund the Community Children’s Services Fund (CCSF); and

**WHEREAS**, the Board is entrusted with administering this fund; and

**WHEREAS**, as a primary strategy to address the complex and varied needs of children with a serious emotional disturbance and their families, the St. Louis Region System of Care established the first Family Support Partner (FSP) program serving St. Louis City and St. Louis County. The program, delivered by Vision for Children at Risk, was funded as a subrecipient through a SAMHSA Cooperative Agreement in FF 2019 – 2023; and

**WHEREAS**, the program pairs children and their families with a Family Support Partner who has lived experience navigating the children’s mental health system; and

**WHEREAS**, research suggests that peer support offers parents and caregivers decreased internalized blame, reduced family isolation, increased empowerment to take action, and an increased sense of self-efficacy (SAMHSA, 2017). This type of “peer support” is recognized by the Center for Medicaid and State Operations as an evidence-based mental health model of care; and

**WHEREAS**, the FY24 tax revenues are estimated to be sufficient to cover the recommended funding;

**NOW THEREFORE BE IT RESOLVED:**

The Trustees authorize and direct the Board Chair and Executive Director to enter into a contract with Vision for Children at Risk for the Family Support Partners Program for FY24 (July 1, 2023 - June 30, 2024) for up to \$180,000 from the Community Children’s Services Fund. The Trustees further authorize the Executive Director to establish a braided fund in partnership with the St. Louis County Children’s Service Fund to jointly support the continuation of this program in the event a third SAMHSA Cooperative Agreement is not awarded for FF 2023 – 2026.

**APPROVED THIS 18<sup>TH</sup> DAY OF MAY 2023**

Board Chair/Officer Name (printed):	Signature:
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**ATTEST:**

Board Officer Name (printed):	Signature:
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